# **Fire Rescue**

# Business Plan Report

# Customer

Objective Name Owner(s)

Improved Customer Satisfaction with Fire Rescue Services

Maria Reyes Helen Zubieta

**Initiatives Linked To Objective** 

Florida Sterling Challenge

Patricia Frosch Maria Reyes Helen Zubieta

Owner(s)

Helen Zubieta

MDFR Customer Feedback Survey

Helen Zubieta
Patricia Frosch Maria Reyes

**GrandParent Objectives** 

Strengthen the bond between the public safety departments and the

community

**Parent Objectives** 

(PS4.1) Increased community awareness of information resources and involvement opportunities (priority outcome)

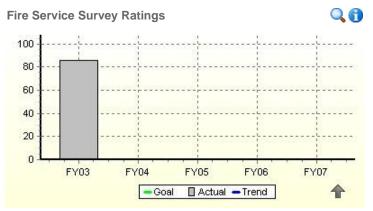
Measures Owner(s)

Fire Service Survey Ratings

Maria Reyes Christa Erml

Percentage of survey respondents that rate fire service as good or very good

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

good direction

updated: 8/8/2005

Objective Name Owner(s)

Fire Rescue Service Availability

David Brooks Maria Reyes Cynthia Sears Helen Zubieta

**Initiatives Linked To Objective** 

### Owner(s)

### **GrandParent Objectives**

Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future

### **Parent Objectives**

(PS1.2) Reduced response time (priority outcome)

### Measures

Owner(s)

Air Rescue Availability for Transport

Raymond Barreto David Brooks Maria Reyes Helen Zubieta

Percentage of Missions Completed per Missions Requested

### **Performance Graph**

Initiatives Linked To Measure Owner(s)



Actual -Trend

-Goal

### Child Measures Linked To Measure

	ACTUAL	GOAL	DATE
Air Rescue Missions Completed	133	n/a	Feb 2006
Air Rescue Total Transport	136	n/a	Feb 2006

good direction

updated: 1/25/2006

## Medical Calls Transported (Percentage)

Cynthia Sears Javier Camps Maria Reyes Helen Zubieta

Percentage of Medical calls transported - Parent Measure of All Medical Transports divided by All Medical Calls.

# **Performance Graph**

# Child Measures Linked To Measure

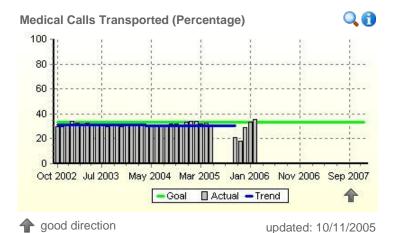
**Initiatives Linked To Measure** 

Medical Calls (Total)

Medical Calls Transported

ACTUAL	GOAL	DATE
12,985	n/a	Feb 2006
4,601	n/a	Feb 2006

Owner(s)



**Initiatives Linked To Objective** 

### Owner(s)

### **GrandParent Objectives**

Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future

### **Parent Objectives**

(PS1.2) Reduced response time (priority outcome)

Measures

Owner(s)

Hospital Wait Time

John Gardner Karls Paul-Noel Maria Reyes Helen Zubieta

Reduce hospital wait time for MDFR Units.

**Performance Graph** 

Initiatives Linked To Measure

Owner(s)



### Child Measures Linked To Measure

ACTUAL GOAL DATE

Total Life-Threatening Response Time

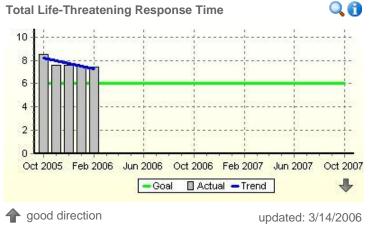
Maria Reyes Javier Camps Helen Zubieta

Average fire rescue response time from 911 call to arrival on scene for life-threatening calls (in minutes).

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

		ACTUAL	GOAL	DATE
▼	Fire Total Emergency Response Time within UDB	8.24	6.00	May 2005
	Total Emergency Response Time outside UDB	11.46	n/a	FY05 Q2

Total Structure Fire Response Time

Maria Reyes Javier Camps Helen Zubieta

Average Fire Rescue response time from 911 call to arrival on scene for structures.

Performance Graph Initiatives Linked To Measure Owner(s)

### **Total Structure Fire Response Time** 8 7 6 5 4 3 2 Oct 2005 Feb 2006 Jun 2006 Oct 2006 Feb 2007 Jun 2007 Oct 2007 -Goal ■ Actual Trend good direction updated: 3/14/2006

### **Child Measures Linked To Measure**

	ACTUAL	GOAL	DATE
Total Structure Fire Response Time outside UDB	n/a	n/a	
Total Structure Fire Response Time within UDB	n/a	n/a	

Fire Rescue Average Dispatch Time

Fire Rescue Average dispatch time to all calls (in seconds).

**Performance Graph** 

# Fire Rescue Average Dispatch Time to A... 160 140 120 100 80 40 20 Oct 2002 Jul 2003 May 2004 Mar 2005 Jan 2006 Nov 2006 Sep 2007 Goal Actual Trend

Initiatives Linked To Measure Owner(s)

Ruben Almaguer Jose Herrera Maria Reyes Helen Zubieta

ACTUAL GOAL

DATE

Owner(s)

# Child Measures Linked To Measure

		ACTUAL	GOAL	DAIL
_	Average Fire Rescue Dispatch Time for Life-Threatening Calls	40.20	45.00	Feb 2006
▼	Average Fire Rescue Dispatch Time for Structure Fire Calls	74.00	45.00	Feb 2006

## Anti-Venom Delivery Time

good direction

Raymond Barreto Ernie Jillson Maria Reyes Helen Zubieta

Delivery Time of Anti-Venom serum with throughout Miami-Dade County, Tri-County Area and State of Florida within one (1) hour, three (3) hours and five (5) hours respectively.

updated: 3/21/2006

updated: 3/20/2006

**Performance Graph** 

good direction

# Anti-Venom Delivery Time 120 100 80 40 20 Oct 2005 Feb 2006 Jun 2006 Oct 2006 Feb 2007 Jun 2007 Oct 2007 Goal Actual Trend

**Initiatives Linked To Measure** 

	ACTUAL	GOAL	DATE
Deliver Anti-Venom throughout Miami-Dade County Within One Hour	100	90	Feb 2006
Deliver Anti-Venom throughout Tri-County Area Within Three Hours	100 %	90 %	Feb 2006
Deliver Anti-Venom throughout State of Florida Within Five Hours	n/a	n/a	Feb 2006

Objective Name Owner(s)

Public Safety Facilities and Resources Built and Maintained to Meet Needs

Michael Dunn Gianni Lehmann Helen Zubieta

Initiatives Linked To Objective	Owner(s)	GrandParent Objectives
Completion of East Kendall Station #13	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	
Completion of Seaport Station #39	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	Parent Objectives
Completion of Trail Station #61	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	
Completion of Highland Oaks 1 Station #63	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	
Completion of East Homestead Station #65	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	
Completion of Village of Homestead Station #66	Michael Dunn Patricia Frosch Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta	
Design and Construction of Training Complex	Michael Dunn Gianni Lehmann Helen Zubieta	

Measures Owner(s)

Michael Dunn Patricia Frosch

Gianni Lehmann Maria Reyes Cynthia Sears Helen Zubieta

Design and Construction of New Fire Stations

Completion of Ocean Rescue Facility

at Crandon Park

Michael Dunn Gianni Lehmann Patricia Frosch Maria Reyes Cynthia Sears Helen Zubieta

100% Completion of Two Stations by end of FY05-06. Design and construct the following six (6) new fire rescue stations by end of FY06-07: Port of Miami Station #39, East Kendall Station #13, Trail Station #61, Highland Oaks Station #63 (Phase I), East Homestead Station #66 and Village of Homestead Station #66.

Performance Graph Initiatives Linked To Measure Owner(s)



updated: never

**Child Measures Linked To Measure** 

Owner(s)

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

### **Parent Objectives**

Measures

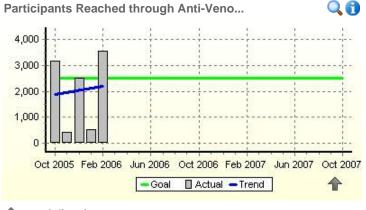
Anti-Venom Demos/Presentations Conducted (# of Participants Reached)

**Performance Graph** 

Raymond Barreto Ernie Jillson Maria Reyes Helen Zubieta **Initiatives Linked To Measure** Owner(s)

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 



good direction

updated: 3/20/2006

Anti-Venom In-Service Training (# of Personnel Reached)

Provide In-Service Training to MDFR staff and Hospital personnel.

**Performance Graph** 

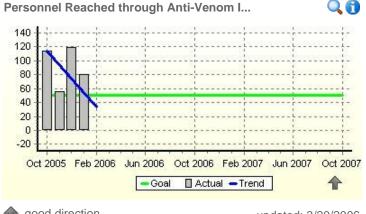
Raymond Barreto Ernie Jillson Maria Reyes Helen Zubieta

**Initiatives Linked To Measure** 

**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 

Owner(s)



good direction

updated: 3/20/2006

**Enhance Service Delivery** 

Patricia Frosch Maria Reyes Cynthia Sears Helen Zubieta

**Initiatives Linked To Objective** 

Owner(s) GrandParent Objectives

### **Parent Objectives**

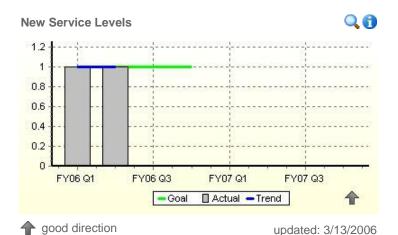
Measures Owner(s)

Enhance service levels by adding four new services and/or stations to meet identified needs by end of the fiscal year

Maria Reyes Cynthia Sears Patricia Frosch Helen Zubieta

Key Biscayne Station 15 – Convert 40 hour peak load unit to a full-time (24 hour) Advance Life Support (ALS) Engine. Trail Area - Place an ALS Engine in service at Sweetwater Station 29 by the third quarter to service the Trail area until new Trail Station 61 is completed in third quarter of FY 2006/2007. Naranja Area - Place an ALS Engine in service at Cutler Ridge Station 34 by the third quarter to serve Naranja area where call volume has increased 37% over the last three years. Unit will be relocated upon completion of new Naranja Station 70, expected in fourth quarter of FY 2007/2008. Fire Rescue Boat – Place a new 50 foot fire rescue boat and corresponding staffing at the Port of Miami Station 39 by the fourth quarter to enhance protection of County waterways and provide rapid response.

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

# **Financial**

Objective Name Owner(s)

Improve Alternative Revenue Services (Fire Rescue)

Patricia Frosch Maria Reyes Helen Zubieta

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

### **Parent Objectives**

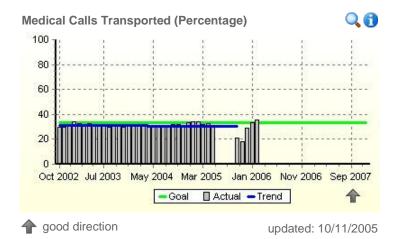
Measures Owner(s)

Medical Calls Transported (Percentage)

Cynthia Sears Javier Camps Maria Reyes Helen Zubieta

Percentage of Medical calls transported - Parent Measure of All Medical Transports divided by All Medical Calls.

Performance Graph Initiatives Linked To Measure Owner(s)



	ACTUAL	GOAL	DATE
Medical Calls (Total)	12,985	n/a	Feb 2006
Medical Calls Transported	4.601	n/a	Feb 2006

Objective Name Owner(s)

Meet Budget Targets (Fire Rescue)

Herminio Lorenzo Scott Mendelsberg Helen Zubieta

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Planned necessary resources to meet current and future operating and capital needs (priority outcome)

Angela Boreland Scott Mendelsberg Maria Reyes Helen Zubieta

**Parent Objectives** 

(ES8.2.1) Meet Budget Targets

Measures

Revenue: Total (Fire Rescue)

Total revenue in \$1,000s (from FAMIS)

**Performance Graph** 

Initiatives Linked To Measure

Owner(s)

Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

good direction

updated: 1/26/2006

Expen: Total (Fire Rescue)

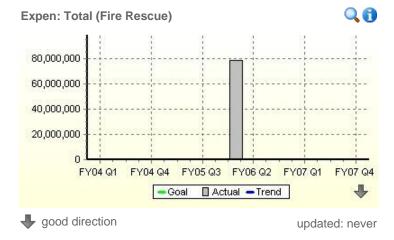
Herminio Lorenzo

Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



	ACTUAL	GOAL	DATE
Expen: Personnel (Fire Rescue)	\$69,554,000	n/a	FY06 Q1
Expen: Other Operating (Fire Rescue)	\$8,689,000	n/a	FY06 Q1
Expen: Capital (Fire Rescue)	\$818,000	n/a	FY06 Q1

**Objective Name** Owner(s)

Reduce Property Loss and Destruction (Fire Rescue)

Cynthia Sears Helen Zubieta

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future

**Parent Objectives** 

(PS1.4) Reduction in property loss and destruction (priority outcome)

Measures

Arsons per 10,000 population

Total arson incidents per 10,000 population

**Performance Graph** 

**Initiatives Linked To Measure** 

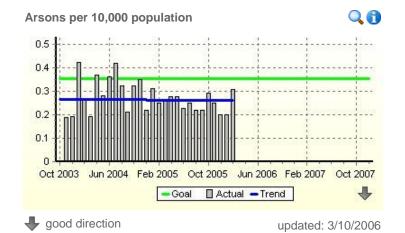
Owner(s)

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 

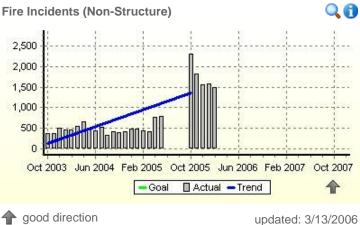
William McAllister Suzanne Gilmore Maria Reyes



Fire Incidents (Non-Structure)

Total Fire incidents involving nonstructures

**Performance Graph** 



Cynthia Sears Helen Zubieta Maria Reyes

**Initiatives Linked To Measure** 

Owner(s)

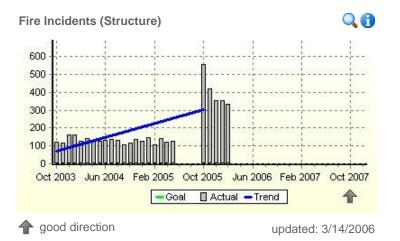
**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 

Fire Incidents (Structure)

Cynthia Sears Maria Reyes Helen Zubieta

Total Residential Structure Fires



**Child Measures Linked To Measure** 

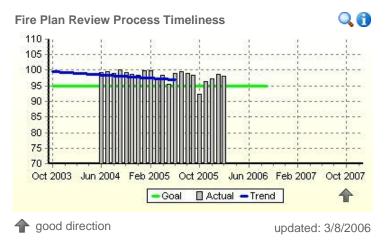
ACTUAL GOAL DATE

Fire Plan Review Process Timeliness

Percentage of Life Safety Plans reviewed within 9 days of receipt.

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Performance Graph Initiatives Linked To Measure



Manny Mena Suzanne Gilmore Maria Reyes

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Owner(s)

Fires (Resid. 1-2 Family) Confined to Structure

Javier Camps Cynthia Sears Patricia Frosch Maria Reyes Helen Zubieta

Residential (One and Two Family Dwelling) Structure Fires confined to structure of origin as a % of Total Residential Structure Fires

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

Residential (Multi-Family Dwelling) Structure Fires confined to structure of origin as a % of Total Residential Structure Fires

Performance Graph Initiatives Linked To Measure

Fires (Residential Multi-Family) Conf...

1.4
1.2
1.8
0.6
0.4
0.2
FY03 Q1 FY03 Q4 FY04 Q3 FY05 Q2 FY06 Q1 FY06 Q4 FY07 Q3
Goal Actual Trend

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Owner(s)

Fires (Residential 1-2 Family) Confined to Room

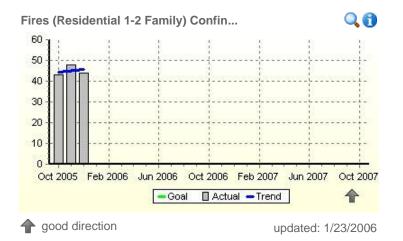
good direction

Javier Camps Cynthia Sears Patricia Frosch Maria Reyes Helen Zubieta

Residential (One and Two Family Dwelling) Structure Fire confined to room of origin as a % of Total Residential Structure Fires

updated: 7/1/2005

Performance Graph Initiatives Linked To Measure Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Fires (Residential 1-2 Family) Out on Arrival

Javier Camps Cynthia Sears Patricia Frosch Maria Reyes Helen Zubieta

Residential (One and Two Family Dwelling ) Structure Fire out on arrival as a % of Total Residential Structure Fires

Performance Graph Initiatives Linked To Measure

Owner(s)



**Child Measures Linked To Measure** 

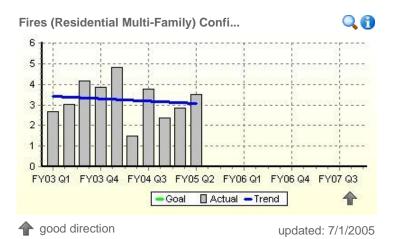
**Performance Graph** 

updated: 1/23/2006

Fires (Residential Multi-Family) Confined to Room

Cynthia Sears Maria Reyes Helen Zubieta

Residential (Multi-Family Dwelling) Structure Fire confined to room of origin as a % of Total Residential Structure Fires



**Child Measures Linked To Measure** 

**Initiatives Linked To Measure** 

**ACTUAL GOAL DATE** 

Owner(s)

Fires (Residential Multi-Family) Out on Arrival

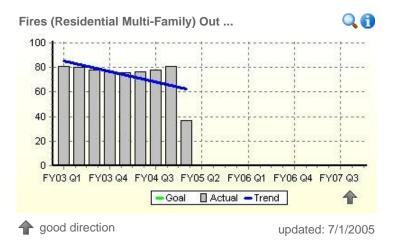
Cynthia Sears Maria Reyes Helen Zubieta

Residential (Mutli-Family Dwelling ) Structure Fire out on arrival as a % of Total Residential Structure Fires

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL **DATE** 

Fires - Commercial and Industrial

**Performance Graph** 

Cynthia Sears Maria Reyes Helen Zubieta

Total Commercial & Industrial Structure Fire Incidents

**Initiatives Linked To Measure** Owner(s)

Fires - Commercial and Industrial

QA

**Child Measures Linked To Measure** 



HazMat Incidents per 10,000 Population

Raymond Barreto Cynthia Sears Ron Sperry Patricia Frosch Maria Reyes Helen Zubieta

Number of Hazardous Materials (HazMat) incidents per 10,000 population.

**Performance Graph** 

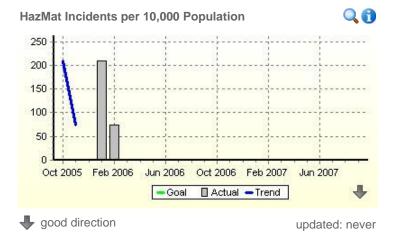
**Initiatives Linked To Measure** Owner(s)

### **Child Measures Linked To Measure**

DATE **ACTUAL GOAL** 

Total Number of HazMat Incidents

75 n/a Feb 2006



Life Safety Permit Inspections

Manny Mena Suzanne Gilmore Maria Reyes

**DATE** 

Number of life safety permit inspections conducted

**Performance Graph** 

**Initiatives Linked To Measure** Owner(s)



**Child Measures Linked To Measure** 

**ACTUAL GOAL** Average number of life safety 93 100 Feb 2006 inspections per inspector

Structure Fire False Alarms Maria Reyes Helen Zubieta Performance Graph Initiatives Linked To Measure Owner(s)



	ACTUAL	GOAL	DATE
False Malicious Alarms	2	n/a	Feb 2006
False Unintentional Alarms	2	n/a	Feb 2006
System Malfunction Alarms	0	n/a	Feb 2006

